

## 100 word manifesto

A first-generation Grecian since 2002, and current London Exile still attending home and away games when I can. I believe in the Trust model: its community values, sustainability and academy define City's success. After recent upheaval, I see the new shared Vision as a strong foundation for Club and Trust pulling together again. My priorities are a Supporter-First Trust, with clearer updates and an annual "State of the Trust" report and survey, and a bigger Trust, growing membership and sharing Exeter's supporter-owned story. A pragmatic delivery-focused government adviser, I'd contribute to the Communication and/or Ownership & Members working groups. UTC.

## 400 word manifesto

I went to my first City game in January 2002: a 0-0 draw with Halifax. Not a classic (remembered best for a first-half keeper sub) but enough to make me a first-generation Grecian. Study and work have since taken me away from Exeter, but my support has never been stronger, and I still get to plenty of home and away games.

I believe in the Trust model. It's what sets us apart. And with football's finances facing unprecedented challenges, sustainability has never been more valuable. Our success has been defined by steady progress and sensible investment, built on community values and a brilliant academy. We should feel pride every time we watch an academy debutant, sit in the Stansfield Stand, or drive past Cliff Hill. Indeed a particular highlight for me was seeing City top League One in our 20th year of Trust ownership.

This is what makes the recent upheaval so difficult to take. But it has given us the chance to look again at how we work. I believe that the new shared Vision, and its mantra of 'Our City, Our Club, Our Way' is a strong foundation. We are at our best when Club and Trust pull together. I want to help make that happen again.

### My priorities

- Supporter-First: accountability and transparency. I'll push for:
  - More effective updates: what Trustees are doing, how the Working Groups are progressing, and answers to your questions.
  - An annual 'State of the Trust' report and survey, so members can judge Trustees against our promises.
- A bigger Trust: continuing to grow and engage our membership, from the Big Bank to the Exiles, and sharing Exeter's fan-owned story beyond Devon.

I'm a pragmatist who gets things delivered. I work at the Department for Digital, Culture, Media and Sport, and have nine years' experience advising the UK Government, working with Ministers, Parliament and the private and third sectors on technology, infrastructure and legislative programmes. Engagement and delivery skills are the heart of that work, and I'd be

keen to contribute them to the Communication and/or Ownership & Members working groups, building on what they've already achieved.

While based in London, I travel to Devon regularly to see family and City, and will attend most Board meetings in-person.

I've spent my career serving the public. I'd be proud to serve and deliver for all Trust members.

Thank you. UTC.